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Witness : L. Laserson



**OFFICE OF RATEPAYER ADVOCATES
CALIFORNIA PUBLIC UTILITIES COMMISSION**

**Report on the Results of Operations
for
San Diego Gas & Electric Company
Southern California Gas Company
Test Year 2019
General Rate Case**

Corporate Center

San Francisco, California
April 13, 2018

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1 **CORPORATE CENTER**

2 **I. INTRODUCTION**

3 This exhibit presents the analyses and recommendations of the Office of
4 Ratepayer Advocates (ORA) regarding the Corporate Center proposals of San
5 Diego Gas & Electric Company (SDG&E) and Southern California Gas Company
6 (SCG or SoCalGas), collectively the Sempra Utilities (Sempra or Utilities), for Test
7 Year (TY) 2019.

8 The Sempra Utilities state that Corporate Center is primarily structured to
9 provide "...corporate governance, policy direction and critical control functions, as
10 well as services that are still performed most effectively as a centralized operation.
11 They are services that would otherwise require additional staffing and Operations
12 and Maintenance (O&M) at SDG&E and SoCalGas, if not performed and allocated
13 by the Corporate Center."¹

14 **II. SUMMARY OF RECOMMENDATIONS**

15 **A. General Administration Costs**

16 The following summarizes ORA's recommendations regarding Corporate
17 Center General Administration costs:

- 18 • For total General Administration costs, ORA forecasts total
19 Corporate Costs of \$216.8 million (in 2016 Dollars) for Test Year
20 2019, with \$84.4 million allocated to SDG&E and SoCalGas. This
21 compare to Sempra's request of \$285.2 million for total Corporate
22 Costs, with \$129.1 million allocated to SDG&E and SoCalGas. The
23 following describe ORA's specific differences with Sempra:
 - 24 ✓ ORA proposes an adjustment for Utility Allocation to recognize
25 and incorporate the acquisition of Oncor. ORA forecasts total
26 Utility Costs of \$84.4 million (in 2016 Dollars) for Test Year
27 2019, with \$38.0 million allocated to SDG&E and \$46.4 million
28 allocated to SoCalGas. Absent this adjustment, the allocation

¹ Exhibit (Ex.) SCG-28-R/SDG&E-26-R, p. MLD-1, lines 15-18.

1 would be \$109.3 million with \$49.2 million to SDG&E and \$60.1
2 million to SoCalGas.

3 ✓ For Pensions and Benefits, ORA forecasts Corporate Costs of
4 \$26.2 million (in 2016 Dollars) that should be ratepayer funded
5 for Test Year 2019, compared to Sempra's forecast of \$04.0
6 million. ORA's recommended adjustments in this area are
7 based on recommendations contained in Ex. ORA-22.

8 ✓ ORA proposes small adjustments within the Finance function,
9 specifically for Internal Audit Services and Risk Management,
10 and within the Human Resources & Administration function, for
11 CIO, Corporate Systems, and Security.

12 **B. Insurance Costs**

13 The following summarizes ORA's recommendations regarding the Corporate
14 Center Insurance costs:

- 15 • ORA does not oppose Sempra's forecast of Corporate Center
16 Insurance costs.
- 17 • ORA does not oppose Sempra's proposal to establish the Liability
18 Insurance Premium Balancing Account (LIPBA), but recommends
19 that it only be applicable to the amount of coverage requested in
20 this GRC, and not for any additional amounts of coverage Sempra
21 may decide to purchase.

22

1 Table 21-1 below compares ORA's 2019 forecasts of the Corporate Center
 2 expenses with Sempra's forecasts:

3 **Table 21-1**
 4 **Sempra Corporate Center Expenses**
 5 **Test Year 2019**
 6 **(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ²			
	Corp	Utility Alloc w/o Oncor	Utility Alloc w/ Oncor	Total	Corp	Utility Alloc	Total
General Admin							
Finance	\$59,114	\$28,127	\$21,714		\$59,556	\$28,571	
Legal, Compl & Governance	\$62,344	\$23,528	\$18,164		\$62,344	\$23,528	
HR & Admin	\$24,611	\$21,612	\$16,681		\$24,698	\$21,700	
Corp Strategy & External Affairs	\$14,420	\$3,890	\$3,004		\$14,420	\$3,890	
Facilities/Assets	\$30,155	\$16,031	\$12,376		\$30,155	\$16,031	
Pensions & Benefits	\$26,202	\$16,080	\$12,413		\$94,048	\$35,409	
Total	\$216,839	\$109,265	\$84,351		\$285,222	\$129,129	
SDG&E Alloc w/o Oncor				\$49,209			\$58,146
SCG Allocation w/o Oncor				\$60,054			\$70,983
Total w/o Oncor				\$109,263			\$129,129
SDG&E Alloc with Oncor				\$37,990			
SCG Allocation with Oncor				\$46,362			
Total with Oncor				\$84,351			
Insurance							
Property	\$20,304	\$16,076			\$20,304	\$16,076	
Liability	\$166,965	\$148,562			\$166,965	\$148,562	
Surety Bonds	\$319	\$192			\$319	\$192	
Total	\$187,588	\$164,830			\$187,588	\$164,830	
SDG&E Alloc				\$126,270			\$126,270
SCG Allocation				\$38,560			\$38,560
Total				\$164,830			\$164,830

² Ex. SCG-28-R/SDG&E-26-R, p. MLD-1, Table MLD-1-A (General Administration); Ex. SCG-29-
/SDG&E-27, p. NKC-1, Table NKC-1 (Insurance).

1 **III. CORPORATE CENTER POLICIES**

2 **A. Overview of Sempra’s Request**

3 The Sempra Utilities state that the costs incurred by the Corporate Center are
4 fully charged out using direct assignment and allocation to SDG&E, SoCalGas,
5 Global, or are retained at the Corporate Center.³ The costs charged from the
6 Corporate Center to SDG&E and SoCalGas are recorded in the appropriate
7 accounts as defined by the Federal Energy Regulatory Commission (FERC).⁴

8 For the 2019 Test Year forecast, the Utilities say that all Corporate Center
9 expenses billed to SDG&E and SoCalGas are reflected in Administrative & General
10 (A&G) accounts, and that each utility also capitalizes on a portion of their total A&G
11 costs.⁵

12 Each utility may not charge shared A&G costs (Utility Shared Services)
13 between each other, they may also charge costs to the Corporate Center for shared
14 services that are located at each utility.⁶ These services are referred to as Corporate
15 Shared Services (CSS), which primarily consist of Rent and Facilities Maintenance,
16 Real Estate Services, Information Technology (IT), Document and Supply
17 Management Services, and some Accounting Services (e.g., Accounts Payable)
18 Services.⁷ The Utilities say that rather than duplicate these business functions, the
19 Corporate Center benefits from the structure that already exists at SDG&E and
20 SoCalGas, which results in more cost-effective Corporate Center overhead.⁸ The
21 Utilities state that the CSS charges to Corporate Center are determined at the

³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

1 Utilities based on appropriate direct assignment or cost allocation methods, which
2 the Corporate Center annually reviews for reasonableness and applicability.⁹ Since
3 SDG&E and SoCalGas calculate and retain their share of CSS charges using the
4 Corporate Center’s overall allocation rate, known as the “Corporate Re-Allocation”
5 method, any remaining charges to the Corporate Center are retained and not re-
6 allocated to business units.¹⁰ The utilities state that Corporate Center’s goal is to
7 reasonably and equitably bill its costs to business units, associating the costs as
8 closely as possible to the level of service being provided to each business unit.¹¹
9 The Utilities say that, to achieve this, the Corporate Center uses a hierarchy to
10 allocate its costs to SDG&E, SoCalGas, and Global:

11 First, where an expense, such as labor, can be directly attributed to a
12 business unit it is directly assigned to that business unit.¹² Second, Corporate
13 Center functions supporting multiple business units are charged to the business
14 units using a Causal/Beneficial factor.¹³ Third, areas such as corporate oversight or
15 governance functions that support the Sempra Energy companies as a whole are
16 allocated using a Multi-Factor method.¹⁴

17 Corporate Center expenses which are not recoverable in rate-making (e.g.,
18 lobbying, contributions, corporate branding) are not billed to business units and are
19 referred to as “retained” at Corporate Center.¹⁵

⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

¹⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

¹¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-11.

¹² Ex. SCG-28-R/SDG&E-26-R, p. MLD-12.

¹³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-12.

¹⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-12.

¹⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-12.

1 Sempra then provides a more detailed description of Corporate Center’s cost
2 allocation method.¹⁶ The Utilities state that the Test Year 2019 forecasts for each
3 Corporate Center division were developed through an examination of cost elements
4 and drivers for each cost center.¹⁷ A zero based forecasting approach was used for
5 costs such as salaries, contract fees, and actuarial calculations.¹⁸ A five-year trend
6 was utilized for Outside Legal services forecasting and all other supporting cost
7 estimates are based on the most recent year’s activity.¹⁹

8 **B. ORA’s Analysis**

9 In the following section, which addresses General Administration costs, ORA
10 presents its forecast of Corporate costs and discusses the allocation of those costs
11 to SDG&E and SoCalGas. The initial allocations, presented and discussed in
12 Section IV of this exhibit, do not reflect ORA’s additional adjustments which take into
13 account Sempra’s acquisition of its ownership interest in Oncor Electric Delivery
14 Company (Oncor). Given Sempra’s recent completion of this acquisition, ORA
15 made the additional adjustments after the initial allocation to the Sempra Utilities,
16 which are reflected on Table 21-1.

17 **IV. GENERAL ADMINISTRATION COSTS**

18 **A. Finance**

19 The Finance division is responsible for maintaining the financial integrity of
20 the Sempra Energy companies, including raising and managing capital.²⁰ The
21 Finance division comprises the CFO, Accounting Services, Tax Services, Treasury,

¹⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-12.

¹⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-15.

¹⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-15.

¹⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-15.

²⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-17.

1 Investor Relations, Internal Audit and Risk Management, and Financial Leadership
 2 Program.²¹

3
 4
 5
 6

**Table 21-2
 Corporate Center
 Finance Division Expense Forecast for 2019
 (in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ²²		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
CFO	\$970	\$607		\$970	\$607	
Accounting Services	\$9,180	\$5,530		\$9,180	\$5,530	
Tax Services	\$11,603	\$6,750		\$11,603	\$6,750	
Treasury	\$24,554	\$7,737		\$24,554	\$7,737	
Investor Relations	\$2,214	\$1,691		\$2,214	\$1,691	
Internal Audit & Risk	\$9,178	\$5,013		\$9,622	\$5,457	
Financial Leadership	\$1,414	\$799		\$1,414	\$799	
Total	\$59,114	\$28,127		\$59,556	\$28,571	
SDG&E Allocation			\$13,918			\$13,965
SCG Allocation			\$14,209			\$14,605
Total			\$28,127			\$28,571

7 **1. Overview of Sempra Utilities' Request**

8 For the Finance Division, Sempra forecasts total Corporate Costs of \$59.6
 9 million (in 2016 Dollars) for Test Year 2019, with \$14.0 million allocated to SDG&E,
 10 \$14.6 million allocated to SoCalGas, and \$31.0 million allocated to Global
 11 Retained.²³ ORA forecasts Corporate costs of \$59.1 million.

12

²¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-17.

²² Ex. SCG-28-R/SDG&E-26-R, p. MLD-17 Table MLD-4A.

²³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-17 Table MLD-4A.

1 **2. ORA’s Analysis**

2 **a. Chief Financial Officer (CFO)**

3 The CFO is responsible for development of Sempra’s Energy’s short-and
4 long-term financial goals as well as operating and capital budgets.²⁴ Because of the
5 diversity of allocation methods used by the various functions working under CFO,
6 SEMPRA utilizes a weighted average of the allocation methodologies used by each
7 department reporting to the CFO, which is referred to as “EVP-CFO.”²⁵ Sempra’s
8 2019 allocation forecasts for EVP-CFO are broken down into 31% for SDG&E, 32%
9 for SoCalGas and 37% for Global/Retained.²⁶

10 For the CFO, the Utilities forecast total Corporate Costs of \$970,000 (in 2016
11 Dollars) for Test Year 2019, with \$301,000 allocated to SDG&E, \$306,000 allocated
12 to SoCalGas, and \$363,000 allocated to Global Retained.²⁷ After reviewing
13 Sempra’s testimony, workpapers, and responses to discovery requests, ORA does
14 not oppose the forecast.

15 **b. Accounting Services**

16 Accounting Services includes the Sempra Energy Controller, Assistant
17 Controller, Accounting Research and Policies, Strategic Planning, Corporate and
18 Global Accounting, and Financial Reporting.²⁸ Accounting Services are primarily
19 enterprise-wide functions that benefit SDG&E, SoCalGas, and all other business
20 units, and all non-direct costs for these functions are allocated using the “Multi
21 Factor Basic” method.²⁹ Sempra’s 2019 allocation forecasts for Multi-Factor Basic

²⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-18.

²⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

²⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

²⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-18.

²⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

²⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

1 are broken down into 35% for SDG&E, 41% for SoCalGas and 24% for
2 Global/Retained.³⁰

3 Exceptions are Strategic Planning and Corporate & Global Accounting, and
4 because of the additional reliance by Global affiliates on these groups, the Utility
5 uses the “Multi-Factor Split” method, a variation which equally divides the overall
6 allocation between Global and the Utilities.³¹ Sempra’s 2019 allocation forecasts for
7 Multi-Factor Split are broken down into 23% for SDG&E, 27% for SoCalGas and
8 50% for Global/Retained.³²

9 Because of the diversity of allocation methods used by the various functions
10 reporting to the Controller, Sempra utilizes a weighted average of the allocation
11 methodologies used by each department for purposes of allocating the Controllers
12 costs, which is referred to as “SVP-Controller.”³³ Sempra’s 2019 allocation forecasts
13 for SVP-Controller are broken down into 29% for SDG&E, 33% for SoCalGas and
14 38% for Global/Retained.³⁴

15 For Accounting Services, the Utilities forecast total Corporate Costs of \$9.2
16 million (in 2016 Dollars) for Test Year 2019, with \$2.5 million allocated to SDG&E,
17 \$3.0 million allocated to SoCalGas, and \$3.7 million allocated to Global Retained.³⁵
18 After reviewing Sempra’s testimony, workpapers, and responses to discovery
19 requests, ORA does not oppose the forecast.

20

³⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

³¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

³² Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

³³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

³⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

³⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

1 **c. Tax Services**

2 The Tax Department is responsible for federal, state, local, and international
3 tax compliance and planning, tax accounting, regulatory tax research and
4 compliance, and establishing tax policy governance for Sempra Energy and its
5 business units.³⁶ The Tax Department's costs, including the VP of Tax, are allocated
6 using an average based on an annual time estimate from every staff member and
7 this causal-beneficial allocation method is referred to as "CB-Tax."³⁷ Sempra's 2019
8 allocation forecasts for CB-Tax are broken down into 29% for SDG&E, 29% for
9 SoCalGas and 42% for Global/Retained.³⁸

10 For Tax Services, the Utilities forecast total Corporate Costs of \$11.6 million
11 (in 2016 Dollars) for Test Year 2019, with \$3.3 million allocated to SDG&E, \$3.4
12 million allocated to SoCalGas, and \$4.9 million allocated to Global Retained.³⁹ After
13 reviewing Sempra's testimony, workpapers, and responses to discovery requests,
14 ORA does not oppose the forecast.

15 **d. Treasury**

16 Corporate Treasury is responsible for Corporate Finance, Cash Management,
17 Pensions & Investments, Project Finance, the Business Planning and Project
18 Controls function, and Corporate Development/Mergers and Acquisitions.⁴⁰ Fees for
19 short-and long-term financing, bank line of credit, and trustee and rating agencies
20 are all assigned directly to the business units for which they are contracted and the
21 Corporate Finance cost center estimates percentages of effort for the business units
22 based on overall activity level and projects requiring financing or advisory work

³⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-22.

³⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-23.

³⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-21.

³⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-19.

⁴⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-23.

1 resulting in allocating costs using a method called “CB-Treasury.”⁴¹ Sempra’s 2019
2 allocation forecasts for CB-Treasury are broken down into 25% for SDG&E, 25% for
3 SoCalGas and 50% for Global/Retained.⁴²

4 Cash Management services are allocated using the “Multi-Factor Basic”
5 method, as the cost center supports operational functions at all business units and
6 daily cash management services support various functions including payroll,
7 accounts payable, gas purchases, and wire transfers.⁴³ Sempra’s 2019 allocation
8 forecasts for “Multi-Factor Basic” are broken down into 35% for SDG&E, 41% for
9 SoCalGas and 24% for Global/Retained.⁴⁴

10 The Pension and Investment group uses a causal-beneficial allocation
11 method based on the present value of each utility’s pension funds, referred to as
12 “CB-Pension.”⁴⁵ Sempra’s 2019 allocation forecasts for “CB-Pension” are broken
13 down into 42% for SDG&E, 54% for SoCalGas and 4% for Global/Retained.⁴⁶

14 Business Planning and Controls and Business Planning and Project Controls
15 use a causal-beneficial allocation method based on the estimated percentage of
16 direct labor hours spent working on projects to be financed for each business unit,
17 referred to as “CB-Projects.”⁴⁷ Sempra’s 2019 allocation forecasts for “CB-Projects”
18 are broken down into 60% for SDG&E, 29% for SoCalGas and 11% for
19 Global/Retained.⁴⁸

⁴¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴² Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-25.

⁴⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

⁴⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

1 As with other officer positions that oversee a variety of functions, a weighted
2 average of the allocation methodologies used by each cost center reporting to the
3 Treasurer was developed and this allocation is referred to as “VP-Treasurer.”⁴⁹
4 Sempra’s 2019 allocation forecasts for “VP-Treasurer” are broken down into 32% for
5 SDG&E, 24% for SoCalGas and 44% for Global/Retained.⁵⁰

6 For Corporate Treasury, the Utilities forecast total Corporate Costs of \$24.6
7 million (in 2016 Dollars) for Test Year 2019, with \$3.8 million allocated to SDG&E,
8 \$3.9 million allocated to SoCalGas, and \$16.8 million allocated to Global Retained.⁵¹
9 After reviewing Sempra’s testimony, workpapers, and responses to discovery
10 requests, ORA does not oppose the forecast.

11 e. Investor Relations

12 The Investor Relations department’s primary objective is to facilitate the flow
13 of information and dialogue with investors to ensure they have the tools to evaluate
14 fundamental value.⁵² Costs are allocated using “Multi Factor Basic” as the activities
15 of Investor Relations benefits all business units.⁵³ Sempra’s 2019 allocation
16 forecasts for “Multi-Factor Basic” are broken down into 35% for SDG&E, 41% for
17 SoCalGas and 24% for Global/Retained.⁵⁴

18 For the Investor Relations department, the Utilities forecast total Corporate
19 Costs of \$2.2 million (in 2016 Dollars) for Test Year 2019, with \$778,000 allocated to
20 SDG&E, \$913,000 allocated to SoCalGas, and \$523,000 allocated to Global

⁴⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

⁵⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

⁵¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-23.

⁵² Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

⁵³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-27.

⁵⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-27.

1 Retained.⁵⁵ After reviewing Sempra’s testimony, workpapers, and responses to
2 discovery requests, ORA does not oppose the forecast.

3 **f. Internal Audit Services & Risk Management**

4 The Internal Audit Services and Risk Management department is centralized
5 at Corporate Center for all business units.⁵⁶ This department is responsible for
6 internal audits, Sarbanes-Oxley Act (SOX) compliance, risk management, and
7 insurance and risk advisory.⁵⁷ Allocation of costs for VP of Audit Services and Risk
8 Management is based on the weighted average of the annual labor budget for
9 departments that report to the VP and the hours attributed to Corporate Center
10 audits are re-allocated using the Multi-Factor Basic Method to result in a blended
11 percentage for each business unit.⁵⁸ This allocation method is referred to as “VP-
12 Risk.”⁵⁹ 2019 allocation forecasts for “VP-Risk” are broken down into 31% for
13 SDG&E, 29% for SoCalGas and 40% for Global/Retained.⁶⁰

14 Allocation of costs for the Audit Services group is based on the annual Audit
15 Plan, but excludes hours for Mexico and South America entities (Latin America) and
16 this allocation method is referred to as “Audit Plan US.”⁶¹ Sempra’s 2019 allocation
17 forecasts for “Audit Plan US” are broken down into 40% for SDG&E, 42% for
18 SoCalGas and 18% for Global/Retained.⁶²

⁵⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-26.

⁵⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-27.

⁵⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-27.

⁵⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-28.

⁵⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-28.

⁶⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-27.

⁶¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

⁶² Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

1 The allocation of costs for SOX Compliance is based on an annual time study
 2 of the weighted average of the workload of each employee within the group and
 3 Corporate Center hours are reallocated using Multi-Factor Basic, resulting in a
 4 blended percentage.⁶³ This causal beneficial allocation method is referred to as
 5 “CB-SOX.”⁶⁴ Sempra’s 2019 allocation forecasts for “CB-SOX” are broken down into
 6 16% for SDG&E, 16% for SoCalGas and 68% for Global/Retained.⁶⁵

7 For the Internal Audit Services and Risk Management department, the
 8 Utilities forecast total Corporate Costs of \$9.6 million (in 2016 Dollars) for Test Year
 9 2019, with \$2.7 million allocated to SDG&E, \$2.8 million allocated to SoCalGas, and
 10 \$4.1 million allocated to Global Retained.⁶⁶

11 ORA’s financial examination, presented in Ex. ORA-33, recommended
 12 adjustments to the following recorded costs in 2014, 2015, and 2016 associated with
 13 attorney-client privilege internal audits, which appear on Ex. SCG-28-R/SDG&E-26-
 14 R-WP, page 133, Workpaper A-6, Internal Audit and Risk Management:

Year	SDG&E	SCG
2014	\$510,637	\$55,304
2015	\$337,604	\$462,268
2016	\$119,310	\$152,969

16 In developing its 2019 forecast, ORA used a three-year (2014-2016) average
 17 of historical costs, net of those costs to perform attorney-client privilege internal
 18 audits. This is in contrast to Sempra’s forecast methodology which relied on a
 19 weighted average.⁶⁷

⁶³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

⁶⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

⁶⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

⁶⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-29.

⁶⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-28.

1 For the Internal Audit Services and Risk Management department, ORA
2 recommends total forecast Corporate Costs of \$9.2 million (in 2016 Dollars) for Test
3 Year 2019, with \$2.6 million allocated to SDG&E, \$2.4 million allocated to
4 SoCalGas, and \$4.2 million allocated to Global Retained.⁶⁸

5 **g. Financial Leadership Program**

6 The Financial Leadership Program (FLP) is an important way in which
7 Sempra attracts and develops talented accounting and finance staff.⁶⁹ FLP
8 allocations are based on a weighted average of the employees in the Program
9 based on the business units and then Corporate Center Assignments are reallocated
10 using Multi-Factor Basic, resulting in a blended percentage.⁷⁰ FLP allocations are
11 based on a weighted average of the employees in the Program based on the
12 business of support and Corporate Center assignments are reallocated using the
13 Multi-Factor Basic.⁷¹ Sempra's 2019 allocation forecasts for Multi-Factor Basic are
14 broken down into 36% for SDG&E, 20% for SoCalGas and 44% for
15 Global/Retained.⁷²

16 For the Financial Leadership Program, the Utilities forecast total Corporate
17 Costs of \$1.4 million (in 2016 Dollars) for Test Year 2019, with \$511,000 allocated to
18 SDG&E, \$287,000 allocated to SoCalGas, and \$616,000 allocated to Global
19 Retained.⁷³ After reviewing Sempra's testimony, workpapers, and responses to
20 discovery requests, ORA does not oppose the forecast.

⁶⁸ Ex. SCG-28-R/SDG&E-26-R, WP p. 133 or 453.

⁶⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-30.

⁷⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-30.

⁷¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-30.

⁷² Ex. SCG-28-R/SDG&E-26-R, p. MLD-30.

⁷³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-30.

1 **B. Legal, Compliance, and Governance**

2 The division includes the office of the Executive Vice President and General
 3 Counsel, the Corporate Center Law Department (CCLD), and Governance, including
 4 Compliance, Corporate Secretary, Board of Directors, and Sempra Energy
 5 Executives.⁷⁴ The division provides legal, compliance, and governance services to
 6 all Sempra Energy companies and coordinates the retention and oversight of outside
 7 law firms, including the negotiation of outside legal fee arrangements.⁷⁵

8 **Table 21-3**
 9 **Corporate Center**
 10 **Legal, Compliance, and Governance Division Expense Forecast for 2019**
 11 **(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ⁷⁶		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Legal Services	\$51,228	\$18,163		\$51,228	\$18,163	
Compliance & Gov	\$7,036	\$5,365		\$7,036	\$5,365	
Executive	\$4,079	\$0		\$4,079	\$0	
Total	\$62,344	\$23,528		\$62,344	\$23,528	
SDG&E Allocation			\$10,914			\$10,914
SCG Allocation			\$12,614			\$12,614
Total			\$23,528			\$23,528

12 **1. Overview of Sempra Utilities' Request**

13 For the Legal, Compliance, and Governance Division, Sempra forecasts total
 14 Corporate Costs of \$62.3 million (in 2016 Dollars) for Test Year 2019, with \$10.9
 15 million allocated to SDG&E, \$12.6 million allocated to SoCalGas, and \$38.8
 16 million allocated to Global Retained.⁷⁷ ORA does not oppose Sempra's forecast of
 17 Corporate costs.

⁷⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-31.

⁷⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-31.

⁷⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-31 Table MLD-4B.

⁷⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-31.

1 **2. ORA’s Analysis**

2 **a. Legal Services**

3 The General Counsel is responsible for Sempra Energy’s legal affairs and
4 compliance oversight and oversees a broad range of legal issues that impact
5 SDG&E, SoCalGas, and the other Utility’s business units.⁷⁸ Costs for Executive VP
6 and General Counsel are referred to as “EVP – Legal” allocated using a weighted
7 average of the diverse allocation methodologies used by each department within the
8 Legal, Compliance, and Governance division.⁷⁹ Sempra’s 2019 allocation forecasts
9 for EVP-Legal are broken down into 35% for SDG&E, 38% for SoCalGas and 27%
10 for Global/Retained.⁸⁰

11 For Legal Services, the Utilities forecast total Corporate Costs of \$51.2 million
12 (in 2016 Dollars) for Test Year 2019, with \$8.4 million allocated to SDG&E, \$9.7
13 million allocated to SoCalGas, and \$33.1 million allocated to Global Retained.⁸¹
14 After reviewing Sempra’s testimony, workpapers, and responses to discovery
15 requests, ORA does not oppose the forecast.

16 **b. Compliance and Governance**

17 Compliance and Governance is the highest level of leadership at Sempra
18 Energy, and it reports to the Board of Directors and senior Sempra Energy
19 management on a broad range of risk and business controls and compliance issues
20 relating to policies, plans, procedures, laws, and regulations.⁸² The Corporate
21 Compliance and Governance department directly assigns costs to business units for
22 compliance assessments and specific programs while all other costs are allocated

⁷⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-32.

⁷⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-32.

⁸⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-33.

⁸¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-32.

⁸² Ex. SCG-28-R/SDG&E-26-R, p. MLD-36.

1 using the “Multi-Factor Basic” method.⁸³ Allocations are broken down into 35% for
2 SDG&E, 41% for SoCalGas and 24% for Global/Retained.⁸⁴

3 For Compliance and Governance, the Utilities forecast total Corporate Costs
4 of \$7.0 million (in 2016 Dollars) for Test Year 2019, with \$2.5 million allocated to
5 SDG&E, \$2.8 million allocated to SoCalGas, and \$1.7 million allocated to Global
6 Retained.⁸⁵ After reviewing Sempra’s testimony, workpapers, and responses to
7 discovery requests, ORA does not oppose the forecast.

8 **c. Executive**

9 The Executive department consists of the Chairman, President, and Chief
10 Executive Officer (CEO) of Sempra Energy, as well as the Sempra Energy Group
11 Presidents and these executives provide high-level leadership and governance to
12 the operations and finances of all the Sempra Energy companies.⁸⁶ None of the
13 costs associated with the Executive department are allocated to the Utilities and are
14 all retained at Corporate Center.⁸⁷

15 For the Executive Department, the Utilities forecast total Corporate Costs of
16 \$4.1 million (in 2016 Dollars) for Test Year 2019, with \$0 allocated to SDG&E, \$0
17 allocated to SoCalGas, and \$4.1 million allocated to Global Retained.⁸⁸ After
18 reviewing Sempra’s testimony, workpapers, and responses to discovery requests,
19 ORA does not oppose the forecast.

⁸³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

⁸⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

⁸⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-36.

⁸⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

⁸⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

⁸⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

1 **C. Human Resources and Administration**

2 The Human Resources and Administration Division at Corporate Center
 3 develops corporate-wide policies, procedures and programs that apply to the entire
 4 Sempra Energy companies' workforce.⁸⁹ It also provides services not found in
 5 Sempra Energy's subsidiary organizations, related to the support and maintenance
 6 of Sempra Energy's employees, which Sempra Energy considers its most important
 7 asset.⁹⁰

8 **Table 21-4**
 9 **Corporate Center**
 10 **Human Resources & Administration Division Expense Forecast for 2019**
 11 **(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ⁹¹		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Senior VP HR Admin	\$1,512	\$1,301		\$1,512	\$1,301	
Comp & Benefits	\$5,116	\$4,487		\$5,116	\$4,487	
Corp HR Staff & Dev	\$1,738	\$1,318		\$1,738	\$1,318	
CIO, Systems & Sec	\$16,237	\$14,503		\$16,331	\$14,594	
Total	\$24,603	\$21,608		\$24,698	\$21,700	
SDG&E Allocation			\$7,973			\$8,005
SCG Allocation			\$13,635			\$13,694
Total			\$21,608			\$21,700

12 **1. Overview of Sempra Utilities' Request**

13 For the Human Resources and Administration Division, Sempra forecasts
 14 total Corporate Costs of \$24.7 million (in 2016 Dollars) for Test Year 2019, with \$8.0
 15 million allocated to SDG&E, \$13.7 million allocated to SoCalGas, and \$3.0 million
 16 allocated to Global Retained.⁹² ORA forecasts \$24.6 million for Corporate costs.

⁸⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-38,39.

⁹⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-39.

⁹¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-39 Table MLD-4C.

⁹² Ex. SCG-28-R/SDG&E-26-R, p. MLD-38.

1 **2. ORA’s Analysis**

2 **a. Senior VP Chief Human Resources and**
3 **Administration**

4 The Senior VP Chief of Human Resources and Administration oversees and
5 provides strategic direction and overall corporate policy guidance in areas of
6 compensation, benefits, HR information systems, diversity programs, workforce
7 planning, leadership development, compliance training, corporate security, and
8 cybersecurity.⁹³ Costs associated with the Senior VP Chief Human Resources and
9 Administration is allocated using a weighted average of the diverse allocation
10 methodologies used by each department within the division and this allocation
11 average is referred to as “SVP-HR.”⁹⁴ Sempra’s 2019 allocation forecasts are
12 broken down into 31% for SDG&E, 53% for SoCalGas and 16% for
13 Global/Retained.⁹⁵

14 For Senior VP Chief of Human Resources and Administration, the Utilities
15 forecast total Corporate Costs of \$1.5 million (in 2016 Dollars) for Test Year 2019,
16 with \$480,000 allocated to SDG&E, \$821,000 allocated to SoCalGas, and \$1.3
17 million allocated to Global Retained.⁹⁶ After reviewing Sempra’s testimony,
18 workpapers, and responses to discovery requests, ORA does not oppose the
19 forecast.

20 **b. Compensation & Benefits**

21 The Compensation & Benefits department administers employee
22 compensation and benefit programs, including compensation and benefits plan
23 design, contract negotiations, vendor management, and cost responsibilities.⁹⁷

⁹³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

⁹⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

⁹⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

⁹⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

⁹⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-41.

1 Compensation & Benefits Administration, HR Accounting & Budgets, and Payroll
2 Services costs are allocated by the “CB-FTE” method which reflects the level of
3 service provided to each business unit based on active employees.⁹⁸ Sempra’s
4 2019 allocation forecasts for CB-FTE are broken down into 34% for SDG&E, 61%
5 for SoCalGas and 5% for Global/Retained.⁹⁹ For the Executive Compensation &
6 Benefits group, costs are allocated using a weighted combination of executive FTE’s
7 (75%) and director-level FTE’s (25%) at all business units.¹⁰⁰ This method referred
8 to as “FTE-Executive” allocates costs to business units in proportion to the number
9 of employees who benefit from the programs.¹⁰¹ Sempra’s 2019 allocation
10 forecasts for FTE-Executive are broken down into 35% for SDG&E, 34% for
11 SoCalGas and 31% for Global/Retained.¹⁰²

12 For the Compensation and Benefits Department, the Utilities forecast total
13 Corporate Costs of \$5.1 million (in 2016 Dollars) for Test Year 2019, with \$1.7
14 million allocated to SDG&E, \$2.7 million allocated to SoCalGas, and \$629,000
15 allocated to Global Retained.¹⁰³ After reviewing Sempra’s testimony, workpapers,
16 and responses to discovery requests, ORA does not oppose the forecast.

17 **c. Corporate Human Resources Staffing and** 18 **Development**

19 The Corporate Human Resources Staffing and Development function is
20 responsible for day-to-day employee relations, staffing, and recruiting for Corporate

⁹⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-44.

⁹⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-44.

¹⁰⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-44.

¹⁰¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-44.

¹⁰² Ex. SCG-28-R/SDG&E-26-R, p. MLD-44.

¹⁰³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

1 Center.¹⁰⁴ Costs associated with corporate human resources staffing and
2 development are allocated using the “Multi-Factor Basic” method.¹⁰⁵ Sempra’s 2019
3 allocation forecasts for Multi-Factor Basic are broken down into 35% for SDG&E,
4 41% for SoCalGas and 24% for Global/Retained.¹⁰⁶

5 For Corporate Human Resources Staffing and Development, the Utilities
6 forecast total Corporate Costs of \$1.7 million (in 2016 Dollars) for Test Year 2019,
7 with \$610,000 allocated to SDG&E, \$707,000 allocated to SoCalGas, and \$420,000
8 allocated to Global Retained.¹⁰⁷ After reviewing Sempra’s testimony, workpapers,
9 and responses to discovery requests, ORA does not oppose the forecast.

10 **d. CIO, Corporate Systems, and Security**

11 The CIO, Corporate Systems, and Security (CCSS) department is responsible
12 for the development and management of programs and policies for security systems,
13 security investigations, and workplace violence avoidance, as well as crisis and
14 security risk management services.¹⁰⁸ MyInfo Services group within the CCSS
15 provides HR and payroll system support, maintains employee databases, and
16 develops management information systems and reports for SDG&E, SoCalGas, and
17 all other Sempra Energy companies.¹⁰⁹ Costs associated with MyInfo Services are
18 allocated based on the “CB-MyInfo” which is the number of employee records
19 attributed to each business unit, including those on disability or other leave of
20 absence, who remain tracked in system reports.¹¹⁰ Sempra’s 2019 allocation

¹⁰⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-45.

¹⁰⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-45.

¹⁰⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-45.

¹⁰⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-40.

¹⁰⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-46.

¹⁰⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-46.

¹¹⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-47.

1 forecasts for CB-MyInfo are broken down into 34% for SDG&E, 62% for SoCalGas
2 and 4% for Global/Retained.¹¹¹

3 For security-related costs, CCSS uses a casual-beneficial allocation referred
4 to as “CB-Security,” which is based on FTE’s per business unit, excluding the cost of
5 Headquarters (HQ) Guard Services. 2019 allocation forecasts for CB-Security are
6 broken down into 32% for SDG&E, 54% for SoCalGas and 14% for

7 Global/Retained.¹¹² Security Services for senior executives and the Board of
8 Directors have costs allocated based on the “CB-Security Exec” which is an estimate
9 of usage ($\frac{1}{4}$ to Utilities, $\frac{1}{4}$ to Global, and $\frac{1}{2}$ retained at Corporate Center).¹¹³

10 Sempra’s 2019 allocation forecasts for CB-Security Exec are broken down into 13%
11 for SDG&E, 13% for SoCalGas and 74% for Global/Retained.¹¹⁴ CCSS costs

12 related to the Office of the CIO are allocated by the “CB-FTE” method which reflects
13 the level of service provided to each business unit based on active employees.¹¹⁵

14 2019 allocation forecasts for CB-FTE are broken down into 34% for SDG&E, 61%
15 for SoCalGas and 5% for Global/Retained.¹¹⁶

16 For CIO, Corporate Systems, and Security, the Utilities forecast total
17 Corporate Costs of \$16.3 million (in 2016 Dollars) for Test Year 2019, with \$5.2
18 million allocated to SDG&E, \$9.4 million allocated to SoCalGas, and \$1.7 million
19 allocated to Global Retained.¹¹⁷ As part of its cost forecast, Sempra requests

¹¹¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-47.

¹¹² Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

¹¹³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

¹¹⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

¹¹⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

¹¹⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

¹¹⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-46.

1 funding for several new positions at various salary rates, and has accounted for the
2 transfer of several positions from SDG&E to Corporate.

3 ORA opposes Sempra's request for one of those proposed new positions, as
4 Sempra provided minimal justification, other than asserting the new position is
5 needed to assist with the MyInfo Human Resources online learning and certification
6 programs.¹¹⁸ Sempra did not conduct a workload study or a cost benefit analysis to
7 justify a need for this new position. Sempra was not able to demonstrate that this
8 new position would benefit ratepayers. As the salary rate associated with this new
9 position is confidential, ORA recommends a \$95,000 adjustment to Sempra's
10 forecast of MyInfo Services as a proxy for the confidential salary rate associated with
11 this position. In applying its forecast, ORA uses the allocation factors for CB-MyInfo.

12 For the CIO, Corporate Systems, and Security Department, ORA forecasts
13 total Corporate Costs of \$16.2 million (in 2016 Dollars) for Test Year 2019, with \$5.1
14 million allocated to SDG&E, \$9.4 million allocated to SoCalGas, and \$1.7 allocated
15 to Global Retained.

16 **D. Corporate Strategy and External Affairs**

17 Corporate Strategy and External Affairs provides overall policy guidance for
18 the Sempra Energy companies' interactions with external constituents, in support of
19 individual business objectives, and to ensure compliance with enterprise-wide
20 objectives, laws, and regulations.¹¹⁹

¹¹⁸ Sempra's CONFIDENTIAL response to data request ORA-SCG-131-LJL.

¹¹⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-49.

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**Table 21-5
Corporate Center
Corporate Strategy & External Affairs Expense Forecast for 2019
(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ¹²⁰		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Executive VP	\$799	\$351		\$799	\$351	
Corporate Strategy	\$606	\$462		\$606	\$462	
Corp Communications	\$2,205	\$1,501		\$2,205	\$1,501	
Issues Management	\$1,139	\$544		\$1,139	\$544	
Corp Responsibility	\$1,068	\$626		\$1,068	\$626	
Government Affairs	\$3,388	\$130		\$3,388	\$130	
Employee Programs	\$5,214	\$276		\$5,214	\$276	
Total	\$14,420	\$3,890		\$14,420	\$3,890	
SDG&E Allocation			\$1,768			\$1,768
SCG Allocation			\$2,123			\$2,123
Total			\$3,890			\$3,890

5 **1. Overview of Sempra Utilities' Request**

6 Sempra forecasts for Corporate Strategy and External Affairs total Corporate
7 Costs of \$14.4 million (in 2016 Dollars) for Test Year 2019, with \$1.8 million
8 allocated to SDG&E, \$2.1 million allocated to SoCalGas, and \$10.5 million allocated
9 to Global Retained.¹²¹ ORA does not oppose Sempra's forecast of Corporate costs.

10 **2. ORA's Analysis**

11 **a. Executive VP of Corporate Strategy and**
12 **External Affairs**

13 The Executive VP of Corporate Strategy and External Affairs oversees the
14 entire division that provides corporate communications, issues management,
15 corporate responsibility, and governmental affairs services and guidance to
16 Corporate Center and all of the business units.¹²² Because of the diversity of

¹²⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-50 Table MLD-4D.

¹²¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-50.

¹²² Ex. SCG-28-R/SDG&E-26-R, p. MLD-50.

1 allocation methods used by various functions, Sempra utilizes a weighted average of
2 the allocation methodologies used by each department reporting to the Executive VP
3 of Corporate Strategy and External Affairs called “EVP-Ext Affairs.”¹²³ Sempra’s
4 2019 allocation forecasts for EVP-Ext Affairs are broken down into 20% for SDG&E,
5 24% for SoCalGas and 56% for Global/Retained.¹²⁴

6 For the Executive VP of Corporate Strategy and External Affairs, the Utilities
7 forecast total Corporate Costs of \$799,000 (in 2016 Dollars) for Test Year 2019, with
8 \$159,000 allocated to SDG&E, \$193,000 allocated to SoCalGas, and \$448,000
9 allocated to Global Retained.¹²⁵ After reviewing Sempra’s testimony, workpapers,
10 and responses to discovery requests, ORA does not oppose the forecast.

11 **b. Corporate Strategy**

12 Formally part of the Mergers & Acquisitions Department, Corporate Strategy
13 in 2017 became its own department, responsible for facilitating and creating content
14 for the annual strategy review for the Board of Directors and conducting or
15 coordinating ad hoc research and analysis in support of senior management
16 decision making for the business units.¹²⁶ Because Corporate Strategy supports
17 activities across all the business units, these costs are allocated using the “Multi-
18 Factor Basic” method.¹²⁷ Sempra’s 2019 allocation forecasts for Multi-Factor Basic
19 are broken down into 35% for SDG&E, 41% for SoCalGas and 24% for
20 Global/Retained.¹²⁸

¹²³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹²⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹²⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-50.

¹²⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹²⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹²⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-52.

1 For Corporate Strategy, the Utilities forecast total Corporate Costs of
2 \$606,000 (in 2016 Dollars) for Test Year 2019, with \$214,000 allocated to SDG&E,
3 \$248,000 allocated to SoCalGas, and \$144,000 allocated to Global Retained.¹²⁹
4 After reviewing Sempra’s testimony, workpapers, and responses to discovery
5 requests, ORA does not oppose the forecast.

6 c. Communications

7 The Corporate Communications department oversees most shareholder
8 communications, including media-related activities (broadcast and print) and
9 earnings announcements, which communicate critical information to investors and
10 customers about the financial health and strategy of Sempra Energy and its
11 business units.¹³⁰ Services provided by corporate Communications may be on
12 behalf of executives and/or issues for Sempra Energy or the Utilities or Global
13 business units and, therefore, Sempra says it is appropriate to use a “Multi-Factor
14 Split” method that divides costs equally between them.¹³¹ Sempra’s 2019 allocation
15 forecasts for Multi-Factor Split are broken down into 23% for SDG&E, 27% for
16 SoCalGas and 50% for Global/Retained.¹³² Annual Report and other forms of
17 external communications are allocated using the “Multi-Factor Basic” method,
18 consistent with Investor Relations.¹³³ Sempra’s 2019 allocation forecasts for Multi-
19 Factor Basic are broken down into 35% for SDG&E, 41% for SoCalGas and 24% for
20 Global/Retained.¹³⁴

¹²⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹³⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-51.

¹³¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

¹³² Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

¹³³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

¹³⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

1 For Corporate Communications, the Utilities forecast total Corporate Costs of
2 \$2.2 million (in 2016 Dollars) for Test Year 2019, with \$695,000 allocated to SDG&E,
3 \$806,000 allocated to SoCalGas, and \$704,000 allocated to Global Retained.¹³⁵
4 After reviewing Sempra’s testimony, workpapers, and responses to discovery
5 requests, ORA does not oppose the forecast.

6 **d. Issues Management**

7 The Issues Management Department is responsible for identifying, analyzing,
8 and reporting on key external issues and trends that may impact Sempra Energy
9 and also provides resources and input to groups throughout Sempra Energy as they
10 develop external plans for key projects and initiatives.¹³⁶ The Regional VP &
11 Director for Issues Management does not work on utility-related issues and,
12 therefore, a “Multi-Factor Basic” methodology is used because the costs are not
13 allocated to the Utilities and the remainder of the Issues Management group
14 supports activities across all the business units.¹³⁷ Sempra’s 2019 allocation
15 forecasts for Multi-Factor Basic are broken down into 35% for SDG&E, 41% for
16 SoCalGas and 24% for Global/Retained.¹³⁸

17 For the Issues Management department, the Utilities forecast total Corporate
18 Cost of \$1.1 million (in 2016 Dollars) for Test Year 2019, with \$252,000 allocated to
19 SDG&E, \$292,000 allocated to SoCalGas, and \$595,000 allocated to Global
20 Retained.¹³⁹ After reviewing Sempra’s testimony, workpapers, and responses to
21 discovery requests, ORA does not oppose the forecast.

22

¹³⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-52.

¹³⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

¹³⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-54.

¹³⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-54.

¹³⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

1 **e. Corporate Responsibility**

2 The Corporate Responsibility department supports the goal setting, tracking,
3 and monitoring of corporate responsibility objectives, collects all data for corporate
4 responsibility reporting, and handles all surveys and data requests for such
5 information.¹⁴⁰ Corporate Responsibility supports activities across all the business
6 units, but also has a component that is related directly to the PAC and political
7 reporting.¹⁴¹ The department allocation method called “CB-Corp Responsibility”
8 starts with the Multi-Factor as a basis and then reduces the percentages to exclude
9 a portion attributed to estimated time spent on political activities.¹⁴² Sempra’s 2019
10 allocation forecasts for CB-Corp Responsibility are broken down into 27% for
11 SDG&E, 31% for SoCalGas and 42% for Global/Retained.¹⁴³

12 For the Corporate Responsibility department, the Utilities forecast total
13 Corporate Costs of \$ 1.0 million (in 2016 Dollars) for Test Year 2019, with \$290,000
14 allocated to SDG&E, \$336,000 allocated to SoCalGas, and \$442,000 allocated to
15 Global Retained.¹⁴⁴ After reviewing Sempra’s testimony, workpapers, and
16 responses to discovery requests, ORA does not oppose the forecast.

17 **f. Governmental Affairs**

18 The Governmental Affairs department is responsible for management of
19 federal legislation and advocacy and represents Sempra Energy and its business
20 units on all federal legislative issues that have the potential to directly impact
21 Sempra Energy companies.¹⁴⁵ Federal Government is mainly a lobbying activity, so

¹⁴⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-54.

¹⁴¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

¹⁴² Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

¹⁴³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

¹⁴⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-53.

¹⁴⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

1 costs are 100% retained at the Corporate Center and FERC Relations is allocated
2 using the “Multi-Factor Split” method in order to divide the benefits evenly between
3 the Utilities and Global.¹⁴⁶ Sempra’s 2019 allocation forecasts for Multi-Factor Split
4 are broken down into 23% for SDG&E, 27% for SoCalGas and 50% for
5 Global/Retained.¹⁴⁷

6 For the Governmental Affairs department, the Utilities forecast total Corporate
7 Costs of \$ 3.4 million (in 2016 Dollars) for Test Year 2019, with \$60,000 allocated to
8 SDG&E, \$70,000 allocated to SoCalGas, and \$3.3 million allocated to Global
9 Retained.¹⁴⁸ After reviewing Sempra’s testimony, workpapers, and responses to
10 discovery requests, ORA does not oppose the forecast.

11 **g. Employee Programs**

12 The Employee Programs group develops, implements, and manages
13 corporate policies and programs for charitable contributions and corporate
14 memberships.¹⁴⁹ As this function primarily supports employee-based community
15 involvement, the costs are allocated based on employees at each business unit, or
16 the “CB-FTE” method.¹⁵⁰ Sempra’s 2019 allocation forecasts for CB-FTE are
17 broken down into 34% for SDG&E, 61% for SoCalGas and 5% for
18 Global/Retained.¹⁵¹

19 For the Employee Programs group, the Utilities forecast total Corporate Cost
20 of \$5.2 million (in 2016 Dollars) for Test Year 2019, with \$98,000 allocated to
21 SDG&E, \$178,000 allocated to SoCalGas, and \$4.9 million allocated to Global

¹⁴⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-56.

¹⁴⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-56.

¹⁴⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

¹⁴⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-56.

¹⁵⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-57.

¹⁵¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-57.

1 Retained.¹⁵² After reviewing Sempra’s testimony, workpapers, and responses to
 2 discovery requests, ORA does not oppose the forecast.

3 **E. Facilities and Assets**

4 Certain cost centers are grouped together as they relate to the physical
 5 environment and tools used in the conduct of corporate shared services and this
 6 includes the depreciation expense of corporate capital assets and annual property
 7 taxes paid on them.¹⁵³

8 **Table 21-6**
 9 **Corporate Center**
 10 **Facilities & Assets Expense Forecast for 2019**
 11 **(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ¹⁵⁴		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Depr / Rate of Return	\$13,569	\$8,484		\$13,569	\$8,484	
Property Taxes	\$2,946	\$1,462		\$2,946	\$1,462	
Facilities/Other Assets	\$13,640	\$6,085		\$13,640	\$6,085	
Total	\$30,155	\$16,031		\$30,155	\$16,031	
SDG&E Allocation			\$7,456			\$7,456
SCG Allocation			\$8,575			\$8,575
Total			\$16,031			\$16,031

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¹⁵² Ex. SCG-28-R/SDG&E-26-R, p. MLD-55.

¹⁵³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-57.

¹⁵⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-58 Table MLD-4E.

1 **1. Overview of Sempra Utilities’ Request**

2 For Facilities and Assets, Sempra forecasts total Corporate Costs of \$30.2
3 million (in 2016 Dollars) for Test Year 2019, with \$7.5 million allocated to SDG&E,
4 \$8.6 million allocated to SoCalGas, and \$14.1 million allocated to Global
5 Retained.¹⁵⁵ ORA does not oppose Sempra’s forecast of Corporate costs.

6 **2. ORA’s Analysis**

7 **a. Depreciation / Rate of Return**

8 Corporate Center assets are comprised primarily of the Sempra Energy
9 headquarters building leasehold improvements, furniture, voice, data, and other
10 desktop equipment, application software, and enterprise-wide information systems
11 software and hardware, managed by Corporate Center employees and these assets
12 are depreciated based on their asset class and or expecting life, resulting in expense
13 to the Corporate Center.¹⁵⁶

14 Corporate Center Assets-Headquarters is allocated first to business units
15 based on their direct occupancy of the various facilities, with the remaining
16 Corporate Center share being allocated using the Multi Factor and this overall
17 method is referred to as “CB-HQ.” Sempra’s 2019 allocation forecasts for CB-HQ
18 are broken down into 34% for SDG&E, 61% for SoCalGas and 5% for
19 Global/Retained.¹⁵⁷ Sempra forecasts that the Total Net Book Value at January 1,
20 2019 will be \$34.5 million.¹⁵⁸

21 Corporate Center Assets, Hardware and Software are allocated by various
22 methods, including, by direct allocation, depending on the system and the methods
23 are generally based on the number of users, or in the case of MyInfo/MyTime
24 timekeeping, by the number of employees per business unit served by the

¹⁵⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-58.

¹⁵⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-59.

¹⁵⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-60.

¹⁵⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-60.

1 system.¹⁵⁹ Sempra’s 2019 allocation forecasts for CB-FTE are broken down into
2 34% for SDG&E, 61% for SoCalGas and 5% for Global/Retained.¹⁶⁰ Sempra’s 2019
3 allocation forecasts for CB-MyInfo are broken down into 34% for SDG&E, 62% for
4 SoCalGas and 4% for Global/Retained.¹⁶¹ Sempra forecasts that the Total Net Book
5 Value at January 1, 2019 will be \$19.6 million.¹⁶²

6 Corporate Center Assets – Other Equipment includes all other equipment,
7 vehicles and miscellaneous assets used by Corporate Center employees and other
8 occupants of the Headquarters facilities. The depreciation for Other Equipment
9 assets is allocated using the Multi-Factor method. Sempra’s 2019 allocation
10 forecasts for Multi-Factor Basic are broken down into 35% for SDG&E, 41% for
11 SoCalGas and 24% for Global/Retained.¹⁶³

12 For Depreciation/Rate of Return, the Utilities forecast total Corporate Costs of
13 \$13.6 million (in 2016 Dollars) for Test Year 2019, with \$3.8 million allocated to
14 SDG&E, \$4.7 million allocated to SoCalGas, and \$5.1 million allocated to Global
15 Retained.¹⁶⁴ After reviewing Sempra’s testimony, workpapers, and responses to
16 discovery requests, ORA does not oppose the forecast.

17 **b. Property Taxes**

18 Property tax expense is paid at Corporate Center only for property owned by
19 the Sempra Energy parent, not for any business assets and this property generally
20 includes the Utility’s headquarters leasehold improvements and office equipment,
21 and the forecast is estimated by Tax Services based on the expected changes in

¹⁵⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-61.

¹⁶⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-61.

¹⁶¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-61.

¹⁶² Ex. SCG-28-R/SDG&E-26-R, p. MLD-61.

¹⁶³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-61.

¹⁶⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-58.

1 Net Book Value and escalation.¹⁶⁵ Property taxes on hardware assets that support
2 Corporate Center functions or have enterprise-wide use are allocated using the
3 “Multi-Factor Basic” method.¹⁶⁶ Sempra’s 2019 allocation forecasts for Multi-Factor
4 Basic are broken down into 35% for SDG&E, 41% for SoCalGas and 24% for
5 Global/Retained.¹⁶⁷ Taxes on leasehold improvements for the HQ building are
6 allocated based on business unit occupancy, using the same method as its
7 Depreciation.¹⁶⁸ Sempra’s 2019 allocation forecasts for CB-HQ are broken down
8 into 22% for SDG&E, 23% for SoCalGas and 55% for Global/Retained.¹⁶⁹

9 For Property Taxes, the Utilities forecast total Corporate Costs of \$3.0 million
10 (in 2016 Dollars) for Test Year 2019, with \$707,000 allocated to SDG&E, \$755,000
11 allocated to SoCalGas, and \$1.5 million allocated to Global Retained.¹⁷⁰ After
12 reviewing Sempra’s testimony, workpapers, and responses to discovery requests,
13 ORA does not oppose the forecast.

14 c. Facilities and Other Assets

15 Other Facilities and Assets represent various cost centers such as rent
16 expense at headquarters, the Corporate IT Help Desk, and the fractional share
17 ownership in the corporate aircraft.¹⁷¹ HQ rent expense for the Headquarters
18 building is allocated based on business unit occupancy, which uses the same
19 method as Depreciation. 2019 allocation forecasts for CB-HQ are broken down into

¹⁶⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁶⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁶⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁶⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁶⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁷⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-62.

¹⁷¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

1 22% for SDG&E, 23% for SoCalGas and 55% for Global/Retained.¹⁷² The
2 Corporate IT Help Desk supports Corporate Center functions that have enterprise-
3 wide use and are thus allocated using the “Multi-Factor Basic” method.¹⁷³ 2019
4 allocation forecasts for Multi-Factor Basic are broken down into 35% for SDG&E,
5 41% for SoCalGas and 24% for Global/Retained.¹⁷⁴

6 For Other Facilities and Assets, the Utilities forecast total Corporate Costs of
7 \$13.6 million (in 2016 Dollars) for Test Year 2019, with \$3.0 million allocated to
8 SDG&E, \$3.1 million allocated to SoCalGas, and \$7.6 million allocated to Global
9 Retained.¹⁷⁵ After reviewing Sempra’s testimony, workpapers, and responses to
10 discovery requests, ORA does not oppose the forecast.

11 **F. Pension and Benefits**

12 Pension & Benefits (P&B) costs are allocated using average rates
13 representing such costs as a percentage of direct labor dollars.¹⁷⁶ The resulting
14 costs are referred to as “labor overheads,” which then can be allocated in the same
15 manner as the direct labor in each cost center.
16

¹⁷² Ex. SCG-28-R/SDG&E-26-R, p. MLD-64.

¹⁷³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-64.

¹⁷⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-64.

¹⁷⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-63.

¹⁷⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-64.

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**Table 21-7
Corporate Center
Pension & Benefits Expense Forecast for 2019
(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ¹⁷⁷		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Employee Benefits	\$12,426	\$7,856		\$13,347	\$8,438	
Payroll Taxes	\$5,515	\$3,493		\$5,517	\$3,496	
Incentive Comp	\$8,261	\$4,729		\$19,782	\$11,325	
Long-Term Incentives	\$0	\$0		\$42,303	\$8,757	
Suppl Retirement	\$0	\$0		\$13,100	\$3,394	
Total	\$26,202	\$16,078		\$94,048	\$35,409	
SDG&E Allocation			\$7,180			\$16,038
SCG Allocation			\$8,898			\$19,371
Total			\$16,078			\$35,409

5 **1. Overview of Sempra Utilities' Request**

6 For Pension and Benefits, Sempra forecasts total Corporate Costs of \$94.0
7 million (in 2016 Dollars) for Test Year 2019, with \$16.0 million allocated to SDG&E,
8 \$19.4 million allocated to SoCalGas, and \$58.6 million allocated to Global
9 Retained.¹⁷⁸ ORA forecasts Corporate costs of \$26.2 million.

10 **2. ORA's Analysis**

11 For Pensions & Benefits, ORA forecasts total ratepayer funded costs of \$26.2
12 million (in 2016 Dollars) for Test Year 2019, with \$7.2 million allocated to SDG&E,
13 \$8.9 million allocated to SoCalGas, and \$10.1 million allocated to Global Retained.

14 **a. Employee Benefits**

15 Employee Benefits contains all health and welfare plans available to
16 Corporate Center employees and includes pension, medical, dental, disability, life
17 insurance, and retirement savings plan, as well as other post-retirement benefits

¹⁷⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65 Table MLD-4F.

¹⁷⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

1 costs.¹⁷⁹ A description of employee benefit assumptions appear in Ex. SDGE-28
2 and SCG-30, and a discussion of pension costs in Ex. SDG&E-29 and SCG-31.¹⁸⁰

3 For Employee Benefits, the Utilities forecast total Corporate Costs of \$13.3
4 million (in 2016 Dollars) for Test Year 2019, with \$3.8 million allocated to SDG&E,
5 \$4.7 million allocated to SoCalGas, and \$4.9 million allocated to Global Retained.¹⁸¹

6 In Ex. ORA-22, ORA's forecast for SDG&E's and SoCalGas' 2019 Employee
7 Benefits expenses amounted to 93.1% of the utilities requests. ORA applies that
8 same percentage to the Employee Benefits expenses requested by the Corporate
9 Center 2019, given that the compensation and benefits programs provided to
10 employees at Corporate Center are comparable to those provided to SoCalGas and
11 SDG&E employees.¹⁸² See Ex. ORA-22 for justification of ORA's recommended
12 adjustment in this area.

13 Based on the recommendations presented in Ex. ORA-22, ORA forecasts a
14 total Corporate Costs of \$12.4 (in 2016 Dollars) for Test Year 2019, with \$3.5 million
15 allocated to SDG&E, \$4.3 million allocated to SoCalGas, and \$4.6 million allocated
16 to Global Retained.¹⁸³

17 **b. Payroll Taxes**

18 Sempra's payroll tax expense is applied as an overhead rate to all direct labor
19 and the composite overhead rate for payroll taxes used in 2016 was 3.43%.¹⁸⁴ In

¹⁷⁹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-66.

¹⁸⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-66.

¹⁸¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

¹⁸² Ex. SDG&E-28/SCG-30, p. DSR-25,33,35,38,40.

¹⁸³ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

¹⁸⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-66.

1 2019, the rate is forecasted at 3.46% with no changes to Social Security and
2 Medicare, or the federal unemployment tax rates are expected in 2019.¹⁸⁵

3 For Payroll Taxes, the Utilities forecast total Corporate Costs of \$5.517 million
4 (in 2016 Dollars) for Test Year 2019, with \$1.565 million allocated to SDG&E, \$1.930
5 million allocated to SoCalGas, and \$2.022 million allocated to Global Retained.

6 Based on the recommendations presented in Ex. ORA-02, ORA forecasts total
7 Corporate costs of \$5.515 million (in 2016 Dollars) for Test Year 2019, with a 0.06%
8 reduction which yields \$1.564 million allocated to SDG&E, a 0.04% reduction which
9 yields \$1.929 million allocated to SoCalGas, and \$2.022 million allocated to Global
10 Retained.

11 c. Incentive Compensation

12 Corporate Centers Incentive Compensation costs are included for all eligible
13 employees based on expected overall performance results and places a portion of
14 employee compensation at-risk, subject to achievement of plans performance
15 measures, motivating employees to meet or exceed important financial and project
16 completion goals.¹⁸⁶ The request is for ICP based on an average of last five years
17 of actual ICP payouts and this is consistent with the Total Compensation structure
18 used at SDG&E and SoCalGas.¹⁸⁷

19 For Incentive Compensation, the Utilities forecast total Corporate Costs of
20 \$19.8 million (in 2016 Dollars) for Test Year 2019, with \$5.0 million allocated to
21 SDG&E, \$6.3 million allocated to SoCalGas, and \$8.5 million allocated to Global
22 Retained.¹⁸⁸

23 In Ex. ORA-22, ORA's forecast for SDG&E's and SoCalGas' 2019 Incentive
24 Compensation expenses amounted to 41.76% of the utilities requests. ORA applies

¹⁸⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-66.

¹⁸⁶ Ex. SCG-28-R/SDG&E-26-R, p. MLD-67.

¹⁸⁷ Ex. SCG-28-R/SDG&E-26-R, p. MLD-67.

¹⁸⁸ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

1 that same percentage to the Incentive Compensation expenses requested by the
2 Corporate Center 2019, given that the compensation and benefits programs
3 provided to employees at Corporate Center are comparable to those provided to
4 SoCalGas and SDG&E employees.¹⁸⁹ See Ex. ORA-22 for justification of ORA's
5 recommended adjustment in this area.

6 Based on the recommendations presented in Ex. ORA-22, for Incentive
7 Compensation, ORA proposes ratepayer funding of \$8.3 million (in 2016 Dollars) for
8 Test Year 2019, with \$2.1 million allocated to SDG&E, \$2.6 million allocated to
9 SoCalGas, and \$3.5 million allocated to Global Retained.

10 **d. Long-Term Incentive**

11 Long-term incentives are an integral component of a competitive
12 compensation program for key management and executive employees.¹⁹⁰ Long-
13 term incentives awards are granted under the Sempra Energy LTIP, in the form of
14 performance-based restricted stock units and service based restricted stock units
15 and the costs are based on the accounting expense incurred for awards issued to
16 Corporate Center employees.¹⁹¹

17 For Long-Term Incentive, the Utilities forecast total Corporate Costs of \$42.3
18 million (in 2016 Dollars) for Test Year 2019, with \$4.1 million allocated to SDG&E,
19 \$4.6 million allocated to SoCalGas, and \$33.5 million allocated to Global
20 Retained.¹⁹²

21 In Ex. ORA-22, ORA recommends no ratepayer funding for SDG&E's and
22 SoCalGas' 2019 Long-Term Incentive expenses. ORA applies that same policy to
23 the Long Term Incentive expenses requested by the Corporate Center 2019, given
24 that the compensation and benefits programs provided to employees at Corporate

¹⁸⁹ Ex. SDG&E-28/SCG-30, pp. DSR-17, -18.

¹⁹⁰ Ex. SCG-28-R/SDG&E-26-R, p. MLD-68.

¹⁹¹ Ex. SCG-28-R/SDG&E-26-R, p. MLD-68.

¹⁹² Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

1 Center are comparable to those provided to SoCalGas and SDG&E employees.¹⁹³

2 See Ex. ORA-22 for justification of ORA’s recommended adjustment in this area.

3 Based on the recommendations presented in Ex. ORA-22, for Long-Term
4 Incentive, ORA proposes ratepayer funding of \$0 (in 2016 Dollars) for Test Year
5 2019, with \$0 allocated to SDG&E, \$0 allocated to SoCalGas, and \$0 allocated to
6 Global Retained.

7 **e. Supplemental Retirement**

8 SERP benefits are part of the total reward package for managers, directors,
9 attorneys, and executives.¹⁹⁴

10 For Supplemental Retirement, Sempra requests total Corporate Costs of
11 \$13.1 million (in 2016 Dollars) for Test Year 2019, with \$1.6 million allocated to
12 SDG&E, \$1.8 million allocated to SoCalGas, and \$9.7 million allocated to Global
13 Retained.¹⁹⁵

14 In Ex. ORA-22, ORA recommends no ratepayer funding for SDG&E’s and
15 SoCalGas’ request for 2019 Supplemental Retirement expenses. ORA applies that
16 same policy to the Supplemental Retirement expenses requested by the Corporate
17 Center 2019, given that the compensation and benefits programs provided to
18 employees at Corporate Center are comparable to those provided to SoCalGas and
19 SDG&E employees.¹⁹⁶ See Ex. ORA-22 for justification of ORA’s recommended
20 adjustment in this area.

21 Based on the recommendations presented in Ex. ORA-22 for Supplemental
22 Retirement, ORA proposes ratepayer funding of \$0 (in 2016 Dollars) for Test Year
23 2019, with \$0 allocated to SDG&E, \$0 allocated to SoCalGas, and \$0 allocated to
24 Global Retained.

¹⁹³ Ex. SDG&E-28/SCG-30, p. DSR-21.

¹⁹⁴ Ex. SCG-28-R/SDG&E-26-R, p. MLD-68.

¹⁹⁵ Ex. SCG-28-R/SDG&E-26-R, p. MLD-65.

¹⁹⁶ Ex. SDG&E-28/SCG-30, p. DSR-43.

1 **G. Oncor Acquisition Allocation**

2 On March 9, 2018, Sempra completed its \$9.45 billion acquisition of Energy
3 Future Holdings (EFH), including EFH’s approximately 80% ownership interest in
4 Oncor Electric Delivery Company (Oncor), an electric transmission and distribution
5 utility.¹⁹⁷ Based on the Sempra Energy 2017 Annual Report, the total assets for
6 SDG&E were \$17.844 billion, and for SoCalGas were \$14.159 billion, as of
7 December 31, 2017; based on Oncor’s Form 10-K for the fiscal year ended
8 December 31, 2017, its total assets were \$13.470 billion.¹⁹⁸ As Oncor is now one of
9 the utilities under Sempra Energy, ORA concludes that a portion of the total
10 Corporate Center General Administration expenses forecasted for 2019 should be
11 allocated not only to SDG&E and SoCalGas, but also to Oncor. Given the recent
12 completion of the acquisition, ORA made its adjustments after the initial allocation to
13 Sempra Utilities.

14 Based on the three utilities’ total assets at the end of 2017, ORA developed
15 the following table to show their respective percentages relative to the total amounts.
16 ORA estimates that Oncor’s Total Assets under Sempra ownership is 80% of
17 \$13.470 billion, or \$10.776 billion. Given these assumptions, ORA calculates that
18 Oncor comprises approximately 25% of the total utility assets under Sempra.

Utility	Assets (\$ millions)	Percentage
SDG&E	\$17,844	41.71%
SoCalGas	\$14,159	33.10%
Oncor	\$10,776	25.19%
Total	\$42,779	100.00%

19
20 ORA also calculated the numbers to reflect the \$9.45 billion acquisition cost.
21 Using this more conservative assumption, Oncor comprises 22.8% of the total utility
22 assets under Sempra, as shown in the table below. ORA uses this 22.8% factor to

¹⁹⁷ <https://www.sempra.com/newsroom/press-releases/sempra-energy-completes-acquisition-majority-stake-oncor-0>

¹⁹⁸ See Attachment at the end of this exhibit for excerpts from these two financial reports.

1 estimate an adjustment to the amount of total Corporate costs that should be
2 allocated to SDG&E and SoCalGas given Sempra's acquisition of Oncor.

Utility	Assets (\$ millions)	Percentage
SDG&E	\$17,844	43.05%
SoCalGas	\$14,159	34.16%
Oncor	\$9,450	22.80%
Total	\$41,453	100.00%

3 ORA's forecast of total Corporate costs allocated to SDG&E and SoCalGas
4 (without Oncor) appear on Table 21-1. On the same table, ORA presents its
5 forecast of costs allocated to SDG&E and SoCalGas, with Sempra's recent
6 acquisition of Oncor, by reducing the "Util Alloc w/o Oncor" forecasts by 22.8%. For
7 Utility Allocation factoring in Oncor, ORA forecasts total Utility Costs of \$84.4 million
8 (in 2016 Dollars) for Test Year 2019, with \$38.0 million allocated to SDG&E and
9 \$46.4 million allocated to SoCalGas.

10 **V. INSURANCE COSTS**

11 According to Sempra, its 2019 Insurance costs estimates are based on
12 Sempra's loss history, input from the Utility's primary insurance broker Marsh, and
13 expected insurance market conditions.¹⁹⁹ The Sempra Energy corporate insurance
14 department procures insurance on behalf of SDG&E, SoCalGas, and other Sempra
15 business units and the Utility's insurance generally provides coverage for all
16 Sempra's business units including SDG&E and SoCalGas.²⁰⁰ Insurance premiums
17 are therefore billed in accordance with the following cost allocation priorities which
18 are Direct Assignment, Causal/Beneficial (CB) and Multi-Factor Allocations.²⁰¹

¹⁹⁹ Ex. SCG-29/SDG&E-27, p. NKC-1.

²⁰⁰ Ex. SCG-29/SDG&E-27, p. NKC-1.

²⁰¹ Ex. SCG-29/SDG&E-27, p. NKC-1.

1 **A. Property Insurance**

2 In general, property insurance premiums are influenced by several factors
 3 that are directly related to Sempra business unit operations and impacts from the
 4 worldwide marketplace.²⁰² Each of the individual insurance programs are subject to
 5 specific market conditions and worldwide losses such as earthquakes, floods, or
 6 hurricanes, as well as Sempra business unit losses, can negatively impact
 7 premiums.²⁰³ Sempra asserts it is difficult to forecast future premiums with
 8 reasonable certainty due to the unexpected nature of perils covered by the Utility’s
 9 commercial insurance policies.²⁰⁴

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**Table 21-8
 Corporate Center
 Property Insurance Forecast for 2019
 (in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ²⁰⁵		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
Primary	\$9,157	\$6,409		\$9,157	\$6,409	
Excess	\$10,194	\$8,908		\$10,194	\$8,908	
Other	\$953	\$759		\$953	\$759	
Total	\$20,304	\$16,076		\$20,304	\$16,076	
SDG&E Allocation			\$9,910			\$9,910
SCG Allocation			\$6,166			\$6,166
Total			\$16,076			\$16,076

14
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16

1. Overview of Sempra Utilities’ Request

For Property Insurance, Sempra forecasts total Corporate Costs of \$20.3 million (in 2016 Dollars) for Test Year 2019, with \$9.9 million allocated to SDG&E,

²⁰² Ex. SCG-29/SDG&E-27, p. NKC-6.
²⁰³ Ex. SCG-29/SDG&E-27, p. NKC-6.
²⁰⁴ Ex. SCG-29/SDG&E-27, p. NKC-6.
²⁰⁵ Ex. SCG-29/SDG&E-27, p. NKC-3, Table NKC-2.

1 \$6.2 million allocated to SoCalGas, and \$4.2 million allocated to Global Retained.²⁰⁶
2 ORA does not oppose Sempra’s forecast of Corporate costs.

3 **2. ORA’s Analysis**

4 **a. Primary Property**

5 Sempra’s primary property program (also known as the OIL “wrap” program)
6 provides coverage for direct physical damage to property owned by SDG&E,
7 SoCalGas, and other Sempra business units.²⁰⁷ Covered perils include electric and
8 gas distribution and transmission lines and property is valued at full replacement
9 cost.²⁰⁸

10 For Primary Property the Utilities allocate costs based on risk-adjusted rates
11 applied to the replacement value of property for each business unit and then utilizes
12 a loss-sensitivity factor for business units that have sustained loss.²⁰⁹ Sempra’s
13 2019 allocation forecasts for Primary Property are broken down into 53.3% for
14 SDG&E, 16.7% for SoCalGas and 30% for Global/Retained.²¹⁰

15 For Primary Property, the Utilities forecast total Corporate Costs of \$9.2
16 million (in 2016 Dollars) for Test Year 2019, with \$4.9 million allocated to SDG&E,
17 \$1.5 million allocated to SoCalGas, and \$2.7 million allocated to Global Retained.²¹¹
18 After reviewing Sempra’s testimony, workpapers, and responses to discovery
19 requests, ORA does not oppose the forecast.

20

²⁰⁶ Ex. SCG-29/SDG&E-27, p. NKC-3.

²⁰⁷ Ex. SCG-29/SDG&E-27, p. NKC-3.

²⁰⁸ Ex. SCG-29/SDG&E-27, p. NKC-3.

²⁰⁹ Ex. SCG-29/SDG&E-27, p. NKC-4.

²¹⁰ Ex. SCG-29/SDG&E-27, p. NKC-4.

²¹¹ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 6 of 84.

1 **b. Excess Property**

2 The Excess Property Insurance program (provided by industry mutual OIL)
3 includes coverage for physical damage, earthquake, flood, excess pollution liability,
4 control of well, and does not exclude losses from terrorism and major exclusions
5 include business interruption, extra expense, and electric transmission and
6 distribution systems.²¹² Excess Property Insurance is allocated based on reported
7 asset values that cover Sempra business units benefiting from the program.²¹³ 2019
8 allocation forecasts for Excess Property are broken down into 46.9% for SDG&E,
9 40.4% for SoCalGas and 12.6% for Global/Retained.²¹⁴

10 For Excess Property, the Utilities forecast total Corporate Costs of \$10.2
11 million (in 2016 Dollars) for Test Year 2019, with \$4.8 million allocated to SDG&E,
12 \$4.1 million allocated to SoCalGas, and \$1.3 million allocated to Global Retained.²¹⁵
13 After reviewing Sempra's testimony, workpapers, and responses to discovery
14 requests, ORA does not oppose the forecast.

15 **c. Other Property**

16 Control of Well provides coverage for gas storage wells for well-control
17 incidents and primarily covers the well activities for SoCalGas, with a partial amount
18 charged to other Global business units with storage facilities.²¹⁶ Crime insurance
19 provides coverage for employee theft of money or property and it insures theft of
20 money or securities from within company premises or during transport by
21 messengers.²¹⁷ Crime coverage costs are allocated using the Multi-Factor

²¹² Ex. SCG-29/SDG&E-27, p. NKC-4.

²¹³ Ex. SCG-29/SDG&E-27, p. NKC-4.

²¹⁴ Ex. SCG-29/SDG&E-27, p. NKC-4.

²¹⁵ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 10 of 84.

²¹⁶ Ex. SCG-29/SDG&E-27, p. NKC-5.

²¹⁷ Ex. SCG-29/SDG&E-27, p. NKC-5.

1 Basic.²¹⁸ Sempra's 2019 allocation forecasts for Other Property are broken down
 2 into 35.3% for SDG&E, 40.9% for SoCalGas and 23.8% for Global/Retained.²¹⁹

3 For Other Property, the Utilities forecast total Corporate Costs of \$953,000 (in
 4 2016 Dollars) for Test Year 2019, with \$242,000 allocated to SDG&E, \$517,000
 5 allocated to SoCalGas, and \$193,00 allocated to Global Retained.²²⁰ After
 6 reviewing Sempra's testimony, workpapers, and responses to discovery requests,
 7 ORA does not oppose the forecast.

8 **B. Liability Insurance**

9 **Table 21-9**
 10 **Corporate Center**
 11 **Liability Insurance Forecast for 2019**
 12 **(in Thousands of 2016 Dollars)**

Description	ORA Recommended			Sempra Proposed ²²¹		
	Corporate	Util Alloc	Total	Corporate	Util Alloc	Total
General Excess	\$69,224	\$52,783		\$69,224	\$52,783	
Wildfire	\$89,266	\$89,190		\$89,266	\$89,190	
Director & Officer	\$1,547	\$774		\$1,547	\$774	
Fiduciary	\$713	\$544		\$713	\$544	
Workers Comp	\$4,226	\$3,887		\$4,226	\$3,887	
Other Liability	\$1,988	\$1,385		\$1,988	\$1,385	
Total	\$166,965	\$148,562		\$166,965	\$148,562	
SDG&E Allocation			\$116,231			\$116,231
SCG Allocation			\$32,331			\$32,331
Total			\$148,562			\$148,562

²¹⁸ Ex. SCG-29/SDG&E-27, p. NKC-5.

²¹⁹ Ex. SCG-29/SDG&E-27, p. NKC-5.

²²⁰ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 14 of 84.

²²¹ Ex. SCG-29/SDG&E-27, p. NKC-8, Table NKC-6.

1 **1. Overview of Sempra Utilities’ Request**

2 Sempra forecasts \$167.0 million (in 2016 dollars) of total Corporate costs for
3 Liability Insurance for Test Year 2019, with \$116.2 million allocated to SDG&E and
4 \$32.3 million allocated to SoCalGas.²²² ORA does not oppose Sempra’s forecast of
5 Corporate costs.

6 **2. ORA’s Analysis**

7 **a. General Excess Liability**

8 General excess liability provides coverage against Sempra business units for
9 their legal liability resulting from third-party property damage, bodily injury or
10 personal injury.²²³ Coverage includes operational pollution liability, auto liability,
11 and employer’s liability.²²⁴ Coverage costs are allocated using the Multi-Factor
12 Basic.²²⁵ Sempra’s 2019 allocation forecasts for General Excess Liability are
13 broken down into 35.3% for SDG&E, 40.9% for SoCalGas and 23.8% for
14 Global/Retained.²²⁶

15 For General Excess Liability, the Utilities forecast total Corporate Costs of
16 \$69.2 million (in 2016 Dollars) for Test Year 2019, with \$24.4 million allocated to
17 SDG&E, \$28.3 million allocated to SoCalGas, and \$16.4 million allocated to Global
18 Retained.²²⁷ After reviewing Sempra’s testimony, workpapers, and responses to
19 discovery requests, ORA does not oppose the forecast.

20

²²² Ex. SCG-29/SDG&E-27, p. NKC-8.

²²³ Ex. SCG-29/SDG&E-27, p. NKC-8.

²²⁴ Ex. SCG-29/SDG&E-27, p. NKC-8.

²²⁵ Ex. SCG-29/SDG&E-27, p. NKC-8.

²²⁶ Ex. SCG-29/SDG&E-27, p. NKC-8.

²²⁷ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 34 of 84.

1 **b. Wildfire Liability**

2 Wildfire liability provides coverage for third-party liability for bodily injury,
3 property damage or personal injury arising from wildfires and major exclusions
4 include property damage to property owned by the insured, injury to the insured's
5 employees, and international losses.²²⁸ According to Sempra, its 2019 Insurance
6 costs estimates are based on Sempra's loss history, input from the Utility's primary
7 insurance broker Marsh, and expected insurance market conditions.²²⁹

8 Costs are allocated based on a causal relationship, using the miles or
9 overhead electrical line as the factor.²³⁰ Sempra's 2019 allocation forecasts for
10 Wildfire Liability are broken down into 99.7% for SDG&E, 0.2% for SoCalGas and
11 0.1% for Global/Retained.²³¹

12 For Wildfire Liability, the Utilities forecast total Corporate Costs of \$89.3
13 million (in 2016 Dollars) for Test Year 2019, with \$89.0 million allocated to SDG&E,
14 \$205,000 allocated to SoCalGas, and \$76,000 allocated to Global Retained.²³² After
15 reviewing Sempra's testimony, workpapers, and responses to discovery requests,
16 ORA does not oppose the forecast.

17 **c. Directors & Officers (D&O) Liability**

18 Directors and officers (D&O) liability provides coverage for corporate directors
19 and officers against claims alleging financial loss arising from mismanagements and
20 major exclusions include fraudulent or criminal acts, and claims covered under other
21 liability policies.²³³ Costs are allocated using the Multi-Factor Split.²³⁴ Sempra's

²²⁸ Ex. SCG-29/SDG&E-27, p. NKC-9.

²²⁹ Ex. SCG-29/SDG&E-27, p. NKC-1.

²³⁰ Ex. SCG-29/SDG&E-27, p. NKC-9.

²³¹ Ex. SCG-29/SDG&E-27, p. NKC-9.

²³² Ex. SCG-29/SDG&E-27, Workpaper p. NKC 38 of 84.

²³³ Ex. SCG-29/SDG&E-27, p. NKC-10.

1 2019 allocation forecasts for Directors & Officers are broken down into 23.2% for
2 SDG&E, 26.8% for SoCalGas and 50.0% for Global/Retained.²³⁵

3 For Directors and Officers, the Utilities forecast total Corporate Costs of \$1.6
4 million (in 2016 Dollars) for Test Year 2019, with \$358,000 allocated to SDG&E,
5 \$415,000 allocated to SoCalGas, and \$774,000 allocated to Global Retained.²³⁶

6 ORA reviewed Sempra's proposal and concludes that allocating 50% of D&O
7 insurance costs to Global/Retained is consistent with Commission policy established
8 in Decision (D.) 14-08-032, the decision in PG&E's 2014 GRC, and D.13-05-010, the
9 decision in Sempra's 2012 GRC. Therefore, ORA does not oppose the forecast.

10 **d. Fiduciary Liability**

11 Fiduciary liability provides coverage for liability arising from wrongful acts
12 committed by employee benefit program fiduciaries.²³⁷ Costs are allocated using
13 the Multi-Factor Basic method.²³⁸ Sempra's 2019 allocation forecasts for Fiduciary
14 Liability are broken down into 35.3% for SDG&E, 40.9% for SoCalGas and 23.8% for
15 Global/Retained.²³⁹

16 For Fiduciary Liability, the Utilities forecast total Corporate Costs of \$713,000
17 (in 2016 Dollars) for Test Year 2019, with \$252,000 allocated to SDG&E, \$292,000
18 allocated to SoCalGas, and \$169,000 allocated to Global Retained.²⁴⁰ After

(continued from previous page)

²³⁴ Ex. SCG-29/SDG&E-27, p. NKC-10.

²³⁵ Ex. SCG-29/SDG&E-27, p. NKC-10.

²³⁶ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 46 of 84.

²³⁷ Ex. SCG-29/SDG&E-27, p. NKC-10.

²³⁸ Ex. SCG-29/SDG&E-27, p. NKC-10.

²³⁹ Ex. SCG-29/SDG&E-27, p. NKC-10.

²⁴⁰ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 48 of 84.

1 reviewing Sempra’s testimony, workpapers, and responses to discovery requests,
2 ORA does not oppose the forecast.

3 **e. Workers’ Compensation**

4 Worker’s Compensation provides coverage for employee job-related injuries
5 or diseases and each state requires that benefits be paid to injured employees with
6 the amount and term set by the state based upon the type and extent of injury.²⁴¹

7 Sempra’s Excess Workers Compensation (XS WC) Insurance self-insures its
8 workers’ compensation exposure for Corporate Center, Global, SDG&E, and
9 SoCalGas employees in the State of California, however, Sempra purchases an XS
10 WC policy to provide coverage for large claims for California employees.²⁴² Costs
11 are allocated based on payroll per business units.²⁴³ Sempra’s 2019 allocation
12 forecasts for California Excess Workers Compensation are broken down into 36.9%
13 for SDG&E, 57.3% for SoCalGas and 5.9% for Global/Retained.²⁴⁴

14 For California Excess Workers Compensation, the Utilities forecast total
15 Corporate Costs of \$4.1 million (in 2016 Dollars) for Test Year 2019, with \$1.5
16 million allocated to SDG&E, \$2.4 million allocated to SoCalGas, and \$241,000
17 allocated to Global Retained.²⁴⁵ After reviewing Sempra’s testimony, workpapers,
18 and responses to discovery requests, ORA does not oppose the forecast.

19 **f. Other Liability**

20 Liability insurance premiums are influenced by several factors that are directly
21 related to Sempra business unit operations and conditions that impact the global

²⁴¹ Ex. SCG-29/SDG&E-27, p. NKC 11.

²⁴² Ex. SCG-29/SDG&E-27, p. NKC 11.

²⁴³ Ex. SCG-29/SDG&E-27, p. NKC 11.

²⁴⁴ Ex. SCG-29/SDG&E-27, p. NKC-11.

²⁴⁵ Ex. SCG-29/SDG&E-27, Workpaper p. NKC of 84.

1 insurance market place.²⁴⁶ Premiums are primarily based on forecasts provided by
2 Sempra’s primary insurance broker Marsh, as well as loss history and growing
3 insurer concerns with California’s legal environment.²⁴⁷ Costs include Cyber
4 Insurance, Auto Liability, APS Yuma 500kV Transmission System-Liability, Railroad
5 Protective and Broker Service Fee.²⁴⁸ Costs for Cyber Insurance are allocated
6 based Multi-Factor Basic Methodology.²⁴⁹ Sempra’s 2019 allocation forecasts for
7 Cyber Insurance are broken down into 35.3% for SDG&E, 40.9% for SoCalGas and
8 23.8% for Global/Retained.²⁵⁰

9 Costs for Auto Liability are allocated based upon the number of covered
10 vehicles owned per business unit and vehicles are re-allocated by the Multi-Factor
11 method to result in a blended method referred to as “Vehicle”.²⁵¹ Sempra’s 2019
12 allocation forecasts for Vehicle are broken down into 9.3% for SDG&E, 7.6% for
13 SoCalGas and 83.1% for Global/Retained.²⁵²

14 APS Yuma 500kV Transmission System is allocated 100% to SDG&E and
15 Railroad protective provides coverage are directly allocated to the applicable
16 business unit.²⁵³

17 Costs for Broker Service Fee costs are allocated using the Multi-Factor Basic
18 Method.²⁵⁴ Sempra’s 2019 allocation forecasts for Broker Service Fee are broken

²⁴⁶ Ex. SCG-29/SDG&E-27, p. NKC-14.

²⁴⁷ Ex. SCG-29/SDG&E-27, p. NKC-14.

²⁴⁸ Ex. SCG-29/SDG&E-27, p. NKC-12-13.

²⁴⁹ Ex. SCG-29/SDG&E-27, p. NKC 12.

²⁵⁰ Ex. SCG-29/SDG&E-27, p. NKC-13.

²⁵¹ Ex. SCG-29/SDG&E-27, p. NKC 12.

²⁵² Ex. SCG-29/SDG&E-27, p. NKC-12.

²⁵³ Ex. SCG-29/SDG&E-27, p. NKC-13.

1 down into 35.3% for SDG&E, 40.9% for SoCalGas and 23.8% for
2 Global/Retained.²⁵⁵

3 For Other Liability, the Utilities forecast total Corporate Costs of \$2.0 million
4 (in 2016 Dollars) for Test Year 2019, with \$661,000 allocated to SDG&E, \$724,000
5 allocated to SoCalGas, and \$603,000 allocated to Global Retained.²⁵⁶ After
6 reviewing Sempra’s testimony, workpapers, and responses to discovery requests,
7 ORA does not oppose the forecast.

8 **3. Liability Insurance Premium Balancing Account**
9 **(LIPBA)**

10 **a. Overview of Sempra Utilities’ Request**

11 Sempra asserts that it continuously works to lower its insurance costs but has
12 been challenged by insurance industry losses and the California legal
13 environment.²⁵⁷ Due to the uncertainty around the need for and the price of
14 additional insurance and because of market fluctuations in the cost of liability
15 insurance, SDG&E and SoCalGas are proposing a new two-way balancing account
16 for liability insurance premiums.²⁵⁸ The utility asserts worldwide insurance losses
17 directly impact Sempra’s insurance costs and because of this, forecasting insurance
18 costs on a three-year forward-looking basis is challenging.²⁵⁹ Accurately forecasting
19 insurance losses and the resulting impacts to Sempra’s liability insurance costs is

(continued from previous page)

²⁵⁴ Ex. SCG-29/SDG&E-27, p. NKC-13

²⁵⁵ Ex. SCG-29/SDG&E-27, p. NKC-13

²⁵⁶ Ex. SCG-29/SDG&E-27, Workpaper p. NKC 58 of 84.

²⁵⁷ Ex. SCG-29/SDG&E-27, p. NKC-16.

²⁵⁸ Ex. SCG-29/SDG&E-27, p. NKC-17.

²⁵⁹ ORA-SDGE/SCG-Oral_DR-002-LL

1 difficult and the cost volatility resulting from insurance market changes has the
2 potential to be significant and have a major impact on the Utility's overall costs.²⁶⁰

3 **b. ORA's Analysis**

4 ORA does not oppose a two-way balancing account for liability insurance
5 premiums, but recommends that this balancing account treatment should only be
6 applicable to the amount of insurance coverage Sempra has forecasted in this rate
7 case. Under this mechanism, the Commission should not provide Sempra with a
8 "blank check" for obtaining wildfire insurance coverage beyond the limits requested
9 in this GRC. If Sempra wishes to purchase additional coverage, ORA recommends
10 that Sempra be required to file an application requesting recovery.

11 **C. Surety Bonds**

12 **1. Overview of Sempra Utilities' Request**

13 Surety bonds guarantee the contractual performance obligations Sempra
14 Energy has to other parties and bonds are usually required by city, state or federal
15 governmental agencies.²⁶¹ The types of bonds typically required are franchise
16 bonds, tax bonds, license and permit bonds, and appeals bonds and costs are
17 directly assigned to the business unit requiring the bond.²⁶² Sempra is forecasting
18 \$192,000 for its Test Year 2019 for Surety Bonds.²⁶³

19 **2. ORA's Analysis**

20 After reviewing Sempra's testimony, workpapers, and responses to discovery
21 requests, ORA does not oppose this request.

²⁶⁰ ORA-SDGE/SCG-Oral_DR-002-LL

²⁶¹ Ex. SCG-29/SDG&E-27, p. NKC-17.

²⁶² Ex. SCG-29/SDG&E-27, p. NKC-17.

²⁶³ Ex. SCG-29/SDG&E-27, WP p. NKC 81 of 84.

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WITNESS QUALIFICATIONS

2 My name is Lindsay J. Laserson. My business address is 320 W. 4th Street,
3 Los Angeles, California. I am employed by the Office of Ratepayer Advocates
4 (ORA) as a Public Utilities Regulatory Analyst III in the Energy Cost of Service and
5 Natural Gas Branch.

6 I received a Bachelor of Science degree in Environmental Planning, Policy
7 and Analysis from the University of California, Davis.

8 Since joining ORA in 2007, I have worked on various general rate cases,
9 involving companies such as Southern California Edison Company, Pacific Gas and
10 Electric Company, Bear Valley Electric Service, San Jose Water Company, Great
11 Oaks Water Company, PacifiCorp, San Diego Gas & Electric Company (SDG&E),
12 and Southern California Gas Company (SoCalGas).

13 Prior to joining the Commission, I interned for the California Energy
14 Commission and was responsible for preparing the 2004 greenhouse gas emissions
15 inventory report for the California Climate Action Registry, conducting research to
16 prepare both Federal and State bill analyses related to climate change, and
17 researching various aspects of GHG emissions performance standards related to
18 both in-state and out-of-state electricity generation.

19 This completes my prepared testimony.

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ATTACHMENTS



Investing for the Future

2017 ANNUAL REPORT

SAN DIEGO GAS & ELECTRIC COMPANY
CONSOLIDATED BALANCE SHEETS

(Dollars in millions)

	December 31, 2017	December 31, 2016 ⁽¹⁾
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 12	\$ 8
Restricted cash	6	11
Accounts receivable – trade, net	362	354
Accounts receivable – other, net	79	17
Due from unconsolidated affiliates	—	4
Income taxes receivable	—	122
Inventories	105	80
Prepaid expenses	58	59
Regulatory assets	316	340
Fixed-price contracts and other derivatives	42	58
Greenhouse gas allowances	116	16
Other	4	3
Total current assets	<u>1,100</u>	<u>1,072</u>
Other assets:		
Restricted cash	11	1
Regulatory assets	451	2,012
Nuclear decommissioning trusts	1,033	1,026
Greenhouse gas allowances	83	182
Sundry	328	176
Total other assets	<u>1,906</u>	<u>3,397</u>
Property, plant and equipment:		
Property, plant and equipment	19,787	17,844
Less accumulated depreciation and amortization	<u>(4,949)</u>	<u>(4,594)</u>
Property, plant and equipment, net (\$321 and \$354 at December 31, 2017 and 2016, respectively, related to VIE)	<u>14,838</u>	<u>13,250</u>
Total assets	\$ 17,844	\$ 17,719

⁽¹⁾ Reflects reclassifications to conform to current year presentation, which we discuss in Note 1. See Notes to Consolidated Financial Statements.

SOUTHERN CALIFORNIA GAS COMPANY
BALANCE SHEETS

(Dollars in millions)

	December 31, 2017	December 31, 2016 ⁽¹⁾
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 8	\$ 12
Accounts receivable – trade, net	517	608
Accounts receivable – other, net	90	77
Due from unconsolidated affiliates	4	8
Income taxes receivable	10	2
Inventories	124	58
Regulatory assets	9	8
Greenhouse gas allowances	179	24
Other	38	39
Total current assets	979	836
Other assets:		
Regulatory assets	983	1,331
Insurance receivable for Aliso Canyon costs	418	606
Greenhouse gas allowances	9	109
Sundry	364	290
Total other assets	1,774	2,336
Property, plant and equipment:		
Property, plant and equipment	16,772	15,344
Less accumulated depreciation and amortization	(5,366)	(5,092)
Property, plant and equipment, net	11,406	10,252
Total assets	\$ 14,159	\$ 13,424

⁽¹⁾ Reflects reclassifications to conform to current year presentation, which we discuss in Note 1.
See Notes to Financial Statements.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2017

— OR —

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 333-100240

Oncor Electric Delivery Company LLC

(Exact name of registrant as specified in its charter)

Delaware
(State of Organization)

75-2967830

(I.R.S. Employer Identification No.)

1616 Woodall Rodgers Fwy., Dallas, TX 75202
(Address of principal executive offices)(Zip Code)

(214) 486-2000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act: None
Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ___ No
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No ___

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ___ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No ___

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of "large accelerated filer", "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ___ Accelerated filer ___ Non-Accelerated filer (Do not check if smaller reporting company)
Smaller reporting company ___ Emerging growth company ___

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ___

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ___ No

Aggregate market value of Oncor Electric Delivery Company LLC common membership interests held by non-affiliates: None

As of February 22, 2018, 80.03% of the outstanding membership interests in Oncor Electric Delivery Company LLC (Oncor) were directly held by Oncor Electric Delivery Holdings Company LLC and indirectly by Energy Future Holdings Corp., 19.75% of the outstanding membership interests were held by Texas Transmission Investment LLC and 0.22% of the outstanding membership interests were indirectly held by certain members of Oncor's management and board of directors. None of the membership interests are publicly traded.

DOCUMENTS INCORPORATED BY REFERENCE - None

Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED EQUITY HOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

At December 31, 2017, 80.03% of our outstanding membership interests was held by Oncor Holdings and indirectly held by EFH Corp., 19.75% was held by Texas Transmission and 0.22% was indirectly held by certain members of our management team and board of directors through Investment LLC. None of the membership interests are publicly traded, and none were issued in 2017.

See Note 9 to Financial Statements for a description of cash distributions we paid to our members and the restrictions on our ability to pay such distributions.

Item 6. SELECTED FINANCIAL DATA

	At December 31,				
	2017	2016	2015	2014	2013
	(millions of dollars, except ratios)				
Total assets (a)	\$ 22,120	\$ 20,811	\$ 19,287	\$ 19,029	\$ 18,198
Property, plant & equipment — net	14,879	13,829	13,024	12,463	11,902
Goodwill	4,064	4,064	4,064	4,064	4,064
Capitalization:					
Long-term debt, less amounts due currently (a)	\$ 5,567	\$ 5,515	\$ 5,646	\$ 4,964	\$ 5,345
Membership interests	7,903	7,711	7,508	7,518	7,409
Total	\$ 13,470	\$ 13,226	\$ 13,154	\$ 12,482	\$ 12,754
Capitalization ratios (b):					
Long-term debt, less amounts due currently (a)	41.3%	41.7%	42.9%	39.8%	41.9%
Membership interests (a)	58.7%	58.3%	57.1%	60.2%	58.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

(a) Certain of the financial information at each of December 31, 2014 and 2013 has been restated to reflect the application of Accounting Standards Update No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs*.

(b) For purposes of reporting to the PUCT, the regulatory capitalization ratio at December 31, 2017 was 59.4% debt to 40.6% equity. See "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations — Financial Condition — Available Liquidity/Credit Facility" and Note 9 to Financial Statements for additional information regarding regulatory capitalization ratios.

	Year Ended December 31,				
	2017	2016	2015	2014	2013
	(millions of dollars, except ratios)				
Operating revenues	\$ 3,958	\$ 3,920	\$ 3,878	\$ 3,822	\$ 3,552
Net income	\$ 419	\$ 431	\$ 432	\$ 450	\$ 432
Capital expenditures	\$ 1,631	\$ 1,352	\$ 1,154	\$ 1,107	\$ 1,079
Ratio of earnings to fixed charges	2.92	2.97	3.00	3.01	2.76
Embedded interest cost on long-term debt — end of period (a)	5.5%	5.6%	5.8%	6.2%	6.4%

(a) Represents the annual interest and amortization of any discounts, premiums, issuance costs (including the effects of interest rate hedges) and any deferred gains/losses on reacquisitions divided by the carrying value of the debt plus or minus the unamortized balance of any discounts, premiums, issuance costs (including the effects of interest rate hedges) and gains/losses on reacquisitions at the end of the year.



March 9, 2018

Sempra Energy Completes Acquisition Of Majority Stake In Oncor

Transaction Creates Utility Holding Company with Largest U.S. Customer Base

SAN DIEGO and DALLAS, March 9, 2018 /PRNewswire/ -- Sempra Energy (NYSE: SRE) today completed its \$9.45 billion acquisition of Energy Future Holdings Corp. (EFH), including EFH's approximate 80-percent indirect ownership interest in Oncor Electric Delivery Company LLC (Oncor). The close of the transaction creates a utility holding company with the largest U.S. customer base.

"The completion of this acquisition - the biggest in our 20-year history - represents an important milestone in the execution of our growth strategy moving forward," said Debra L. Reed, chairman, president and CEO of Sempra Energy.

"We expect the addition of Oncor to diversify our base of U.S. utility earnings and create a broader platform for our expansion in the future. Oncor is an exceptional utility and we plan to provide the support it needs to continue to safely and reliably meet the needs of its millions of customers and the expanding economy in Texas."

Oncor will remain headquartered in Dallas. Allen Nye, who has been serving as Oncor's senior vice president and general counsel, now becomes Oncor's CEO, succeeding Bob Shapard, who becomes Oncor's chairman.

"We are thrilled to have a financially strong and dynamic majority owner in Sempra Energy," said Nye. "Sempra Energy will be a great partner in our mission to provide the safest, most reliable and affordable electric service to our customers."

The Public Utility Commission of Texas approved Sempra Energy's and Oncor's joint Change-in-Control application yesterday. The U.S. Bankruptcy Court for the District of Delaware provided its final approval last month. Sempra Energy entered into the agreement to acquire EFH Aug. 21, 2017.

Headquartered in Dallas, Oncor is a regulated electric transmission and distribution service provider, made up of approximately 134,000 miles of lines and nearly 3.5 million advanced meters, making it the largest utility in Texas. Using cutting-edge technology, more than 3,900 employees work to safely maintain reliable electric delivery service to over 11 million Texans.

Sempra Energy, based in San Diego, is a Fortune 500 energy services holding company with 2017 revenues of more than \$11 billion. Including Oncor, the Sempra Energy companies' approximately 20,000 employees serve 43 million consumers worldwide.